

CONTENT INDEX FOR GRI STANDARDS 'CORE' ADHERENCE

This content index supports Link Group's 2020 Sustainability and CSR disclosures. The disclosures comprise relevant sections of Link Group's 2020 Annual Report ('AR' in the table) and Link Group's website and have been prepared in accordance with the GRI Standards: Core option.

DISCLOSURE DESCRIPTION REFERENCE OR LINK

Universal Standards

General Disclosures

ORGANISATIONAL PROFILE

| GRI 102-1 | Name of the organisation | Link Group |
|------------|--|---|
| GRI 102-2 | Activities, brands, products and services | Website www.linkgroup.com, 'About Us' |
| GRI 102-3 | Location of headquarters | AR, Corporate Information, page 165, inside and back cover of report |
| GRI 102-4 | Location of operations | Website, 'Contact' |
| GRI 102-5 | Ownership and legal form | ASX-listed public company |
| GRI 102-6 | Markets served | Website, 'About Us' |
| GRI 102-7 | Scale of the organisation | Annual Report (AR), Our Global Scale, pages 2-3 |
| GRI 102-8 | Information on employees and other workers | AR, Sustainability Report (SR) section, Aligning and Building our Capability, page 29 |
| GRI 102-9 | Supply Chain | AR, SR section, Our Supply Chain, page 27 |
| GRI 102-10 | Significant changes to the organisation and its supply chain | AR, Director's Report, Principle Activities, page 45 |
| GRI 102-11 | Precautionary Principle and approach | Link Group takes a precautionary approach to environmental management. |
| | | AR, SR section, Materiality and stakeholder engagement, page 23 |
| | | AR, Director's Report, Pro-Active Management of Risks, Risk Management Framework, page 62-63 |
| GRI 102-12 | External initiatives | AR, SR Section, About this section, page 22 |
| | | |

DISCLOSURE

DESCRIPTION

REFERENCE OR LINK

Membership of associations

During FY2020, Link Group employees held Board positions on the following industry associations:

Australia: Association of Superannuation Funds of Australia (ASFA)

UK: Investor Relations Society (IR Society); and

Netherlands: The Organization of Financial Service Providers (OvFD)

During FY2020, Link Group employees were members of working groups or project committees, or participated in them, in the following industry associations and organisations:

Australia: Association of Superannuation Funds of Australia (ASFA); AUSTRAC; Australian Investor Relations Association (AIRA); Australian Bureau of Statistics (ABS); Australian Custodial Services Association (ACSA); Australian Institute of Superannuation Trustees (AIST); Australian Prudential Regulation Authority (APRA); Australian Securities and Investments Commission (ASIC); Australian Securities Exchange (ASX); Australian Taxation Office (ATO); CERT Australia (Computer emergency response team); Financial Services Council; Governance Institute of Australia (GIA); New Payments Platform (NPP); Office of the Australian Information Commissioner (OAIC); Securities Registrars Association of Australia (SRA); Global Share Alliance; Securities Register Association; Fellow of the Chartered Institute of Secretaries; CSA Legislative Review Committee; Employee Ownership Australia & New Zealand; AIRA

UK: Association of Investment Companies (AIC); Association of Real Estate Funds (AREF); British Venture Capital Association (BVCA); CREFC Europe (commercial real estate finance in Europe); Dematerialisation Steering Group; ESOP Centre; GC100; Investment Association (IA); Investor Relations Society; ProShare; Quoted Companies Alliance (QCA); Receiving Agents Group; Shareholder Voting Working Group; TA Forum; Tax and Investment Savings Association (TISA); UK Custody Working Group; UK Fund Trading and Settlement (FTS) steering committee; All Party Parliamentary Corporate Governance Group; Association of Women Chartered Secretaries (AWCS); Dormant Assets Scheme Working Group; Global Equity Organisation (GEO); Non-Executive Director's Association (NEDA); The Chartered Governance Institute's Company Secretary Forum; The Chartered Governance Institute's Registrars Group; The Chartered Governance Institute's International Working Group; The Chartered Governance Institute's Company Law Forum; The Next Generation NED Forum; Stock Events Working Party; UK Finance; Intermediary Mortgage Lender Association; Building Societies Association; Equity Release Council

Ireland: Association of Compliance Officers in Ireland; Irish Funds Industry Association; Irish User Group; Market Implementation Group; Euroclear UK & Ireland; Irish User Group; Euroclear Bank; Market Implementation Group; Irish Profit Sharing Association; Banking & Payments Federation Ireland (BPFI); Institute of Bankers

Italy: UNIREC

France: CLIFF (French IR Society)

Germany: DIRK (Deutsche Investor Relations Verband)

Luxembourg: Association of the Luxembourg Fund Industry (ALFI); Institut Luxembourgeois des Administrateurs (ILA)

Across Europe: ICGN (International Corporate Governance Network);

UAE: MEIRA (Middle East IR Association); and

South Africa: IR Society of South Africa.

| DISCLOSURE | DESCRIPTION | REFERENCE OR LINK |
|-----------------|---|---|
| STRATEGY | | |
| GRI 102-14 | Statement from senior decision-maker | AR, A message from the Managing Director, Ongoing commitment to the community and sustainability, page 13 |
| ETHICS & INTEGR | RITY | |
| GRI 102-16 | Values, principles, standards, and norms of behavior | Link Group Corporate Governance statement, https://linkgroup.com/corporategovernance.html. AR, Director's Report, Corporate Governance, page 97 |
| GOVERNANCE | | |
| GRI 102-18 | Governance structure | Link Group Corporate Governance statement, https://linkgroup.com/corporategovernance.html. AR, Director's Report, Corporate Governance, page 97 |
| STAKEHOLDER E | NGAGEMENT | |
| GRI 102-40 | List of stakeholder groups | AR, SR section, Materiality and Stakeholder engagement, page 23 |
| GRI 102-41 | Collective bargaining agreements | AR, SR section, Employee relations, page 31 |
| GRI 102-42 | Identifying and selecting stakeholders | AR, SR section, Materiality and Stakeholder engagement, page 23 |
| GRI 102-43 | Approach to stakeholder engagement | AR, SR section, Materiality and Stakeholder engagement, page 23 |
| GRI 102-44 | Key topics and concerns raised | AR, SR section, Materiality and Stakeholder engagement, page 23 |
| REPORTING PRA | CTICE | |
| GRI 102-45 | Entities included in the organisation's Consolidated Financial Statements | AR, Notes to the Financial Statements, 27. Controlled Entities, pages 148-151 |
| GRI 102-46 | Process for defining report content and topic boundaries | AR, SR section, Materiality and Stakeholder engagement, page 23 |
| GRI 102-47 | Material topics | AR, SR section, Materiality and Stakeholder engagement, page 23 |
| GRI 102-48 | Restatements of information | AR, SR section, FY2020 highlights, page 33, footnotes 2 and 5 |
| GRI 102-49 | Changes in reporting | AR, SR Section, About this section, page 22 AR, SR section, Materiality and Stakeholder engagement, page 23 |
| GRI 102-50 | Reporting period | 1 July 2019 to 30 June 2020 |
| GRI 102-51 | Date of most recent report | September 2020 |
| GRI 102-52 | Reporting cycle | Annually |
| GRI 102-53 | Contact point for questions regarding report | AR, Corporate Information, page 165, inside and back cover of report |
| GRI 102-54 | Claims of reporting in accordance with the GRI Standards | AR, SR Section, About this section, page 22 |
| GRI 102-55 | GRI Content index | AR, SR Section, About this section, page 22 website [Link] https://www.linkgroup.com/sustainability.html |
| GRI 102-56 | External assurance | AR, SR Section, About this section, page 22 |
| Manageme | nt approach | |
| GRI 103 | General requirements for reporting the management approach | Explained in the AR of each SR section: A Responsible Business, page 24, Aligning and Building our Capability, page 28, Sustainable Growth, page 32 |
| | | |

DISCLOSURE DESCRIPTION REFERENCE OR LINK

Specific Standard Disclosures

Economic Performance

| MARKET | PRESENCE |
|--------|----------|
| | |

| GRI 201-1 | Direct economic value generated and distributed | AR, Financial Statements, Consolidated statement of profit or loss, page 100-101 |
|-----------------|---|--|
| GRI 201-2 | Senior management local hires | AR, SR section, Aligning and Building our Capability, page 29 |
| ANTI-CORRUPTION | | |
| GRI 205-2 | Communication and training about anti-corruption policies and procedures – partial disclosure | AR, SR section, Link Academy, page 30 |

Environmental

| MATERIALS | | |
|--------------|---|--|
| GRI 301-1 | Materials used, non-renewable and renewable | AR, SR section, Sustainable Growth, page 33-34 |
| GRI 301-2 | Recycled input materials used | AR, SR section, Sustainable Growth, page 33-34 |
| ENERGY | | |
| GRI 302-1 | Energy consumption within the organisation | AR, SR section, Sustainable Growth, page 33-34 |
| GRI 302-3 | Energy intensity | AR, SR section, Sustainable Growth, page 33-34 |
| EMISSIONS | | |
| GRI 305-1 | Direct (Scope 1) GHG emissions | AR, SR section, Sustainable Growth, page 33-34 |
| GRI 305-2 | Indirect (Scope 2) GHG emissions | AR, SR section, Sustainable Growth, page 33-34 |
| GRI 305-3 | Other indirect (Scope 3) GHG emissions (in this case specifically air travel) | AR, SR section, Sustainable Growth, page 33-34 |
| GRI 305-4 | GHG emissions intensity | AR, SR section, Sustainable Growth, page 33-34 |
| ENVIRONMENTA | L COMPLIANCE | |
| GRI 307-1 | Non-compliance with environmental laws and regulations | AR, Director's Report, Environmental Regulation, page 97 |

Social

| Social | | |
|----------------|---|---|
| EMPLOYMENT | | |
| GRI 401-1 | Rates of employee hires and turnover | AR, SR section, Aligning and Building our Capability, page 29 |
| GRI 401-3 | Return to work/retention rates after parental leave | AR, SR section, Aligning and Building our Capability, page 29 |
| TRAINING & EDU | JCATION | |
| GRI 404-2 | Programs for upgrading employee skills and transition assistance programs | AR, SR section, Link Academy, page 30 |
| GRI 404-3 | Rates of performance review | AR, SR section, Inclusive and equitable workforce, page 29 |

Link Group Content Index for GRI Standards 'Core' adherence

| DISCLOSURE | DESCRIPTION | REFERENCE OR LINK |
|----------------|--|--|
| DIVERSITY & EQ | UAL OPPORTUNITY | |
| GRI 405-1 | Diversity of governance bodies and employees | AR, SR section, Inclusive and equitable workforce, page 29 |
| HUMAN RIGHTS | ASSESSMENT | |
| GRI 412-2 | Employee training on human rights policies or procedures | AR, SR section, Human Rights, page 27 - partially reported |
| SOCIO-ECONOM | MIC COMPLIANCE | |
| GRI 419-1 | Non-compliance with laws and regulations in the social and economic area | AR, Director's Report, Operating and Financial review, page 66 |

